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September 2016 Edition

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Director's Corner



Paul Bosco,
Director of the
Office of Project
Management
Oversight and
Assessments (PM)

We continue our focus on project reviews this month focusing on the distinctive aspect of Project Peer Reviews (PPRs). An effective peer review increases the likelihood that the project team will deliver the project successfully meeting its performance baseline – scope, cost, and schedule.

The Department's Project Assessment Offices, having direct line of responsibility to the appropriate Under Secretary, conduct the PPRs at the required times throughout the project lifecycle. These PPRs are a means for peers (with relevant experience and expertise) to independently review the technical, managerial, cost and schedule, and other key aspects of the project to help programs and project teams to achieve project success. Ultimately, these projects further the critical missions across the complex that include maintaining the nuclear weapons stockpile, cleaning up radioactive and hazardous waste, and conducting some of the world's most sophisticated basic and applied energy and scientific research activities.

We stand ready to support the Department's Federal Project Directors (FPDs) in making the important leadership decisions that successfully bring to completion some of the largest, most complex capital asset projects in either the public or private sector and advance the mission and goals of the Department.

Keep charging.

Sincerely,
Paul Bosco



Project Peer Reviews

Mike Myers, Office of Project Assessments (PM-10)

Last month, Zac West outlined the reviews DOE uses to improve capital asset project management and explained how they are related. Among these reviews, the Project Peer Review (PPR) is distinctive, because it is conducted in an advisory role with a primary emphasis on assisting the project team in addressing their challenges. An effective peer review enhances the probability that the project team will deliver the project within the Performance Baseline – i.e., complete the full planned scope within programmed cost and schedule. Peer reviews accomplish this by independently assessing the project to identify problems early and recommending ways to improve the project or solve problems.

- **Peer Reviews are customized, not standardized.** Peer reviews do not follow a checklist or template in terms of what to assess. Instead, they are a tailored blend of assessment and expert consulting. Peer reviewers leverage a wealth of technical expertise and experience to accurately assess a project's progress and offer expert recommendations for improvement, if necessary.
- **Peer Reviews mutually benefit the project being reviewed, the reviewers themselves, and the reviewers' organizations.** Peer reviews contribute to developing a corporate culture that is in continuous pursuit of excellence. As review teams share lessons and insights between projects, best practices emerge. Review team members carry those lessons back to their organizations, expanding the impact of the lessons to other DOE capital asset projects.
- **Peer Reviews are fundamentally a planning activity.** Project teams have observed that the process of preparing for a review helps them focus and organize for success. While the preparation for a review requires a great deal of effort from the project team, the planning activities it drives are usually seen as well worth the investment. Project teams gain deep insight into project success factors and opportunities for improvement during their review preparation.

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Project Peer Reviews

Mike Myers, Office of Project Assessments (PM-10)

The process for conducting peer reviews is straight forward. DOE Order 413.3B, (*Program and Project Management for the Acquisition of Capital Assets*), specifies when peer reviews are required based on Total Project Cost, current critical decision milestone, project complexity, and performance. Peer reviews typically assess technical adequacy, cost, schedule, risk, acquisition, nuclear safety, environmental, employee safety and health, and overall project management. A review may include 10-30 experts depending on the size and complexity of the project. Review teams spend several weeks reviewing documents and getting a clear understanding of the project's progress and performance. The team then assembles for a one-week site visit to interview members of the project team in order to clarify the information they've reviewed or answer questions raised during the document review. Finally, the team prepares a report of their findings and recommendations.

DOE's capital asset project peer review process was pioneered by the Office of Science and expanded throughout the Department over the past 35 years. Project Assessment offices in Science (SC), the National Nuclear Security Administration (NNSA), and Project Management Oversight and Assessments (PM) all conduct project peer reviews on DOE capital asset projects. These reviews help DOE continue to leverage the experience and technical expertise of federal employees, contractors, and subject matter experts from across the complex.

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Did You Know...

DOE has added features to the Project Management Career Development Program (PMCDP) module in Employee Self Service (ESS) system?

SET PROFILE/COMPETENCIES

For the FPD applicant to assist in building an application package

REPORTS

Read-only documents used mainly by Program POCs

FORMS

Templates available to report CLPs, equivalency training or experience, the checklist that is provided with an applicant package

ADMINISTRATION

For POCs, Managers and PMCDP Team to approve requests submitted using FORMS

P	PMCDP	CHRIS/PeopleSoft
	Introduction to PMCDP	M ED
	Instructions/Tutorial	
	Cert and Equivalency Guidelines	
	Access Corporate Reports	
	SET PROFILE/COMPETENCIES	
	Set PMCDP profile	
	Identify Managers	2
	Maintain project history	
	Enter supporting information	
	Review/update competencies	
	REPORTS	
	Review Your Certification Package	
	CLP Request Status Report	
	Competency Status Report	
	Equivalency Summary Report	
	Waiver Summary Report	
	FORMS	
	Checklist for FPD Package Submission	
	Certification Request Form	STA
	CLP Request Form	benefi
	PSO Notification Request Form	anges
	ADMINISTRATION	season
	Approving Officials/Managers	d We
	APM Approve CLP requests	

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PM EVM Roadside Assists Coming Your Way

Melvin Frank, Office of Project Management Policy and Systems (PM-30)

[Click here to see upcoming visits](#)

Earned Value Management (EVM) Roadside Assist Visits (RSAVs) have been well received! At this point, PM-30 has visited seven sites since January 2016 (Los Alamos, Oak Ridge/Y-12, Savannah River, Portsmouth, West Valley, Carlsbad, and Richland/Office of River Protection). Attendees are encouraged by the open dialogue, clear expectations and information provided by the team.

In August 2016, Office of Project Management Oversight and Assessments (PM), released Version 2.0 of the [DOE Earned Value Management Systems Interpretation Handbook \(EVMSIH\)](#) to assist in the communication of compliance to the EIA-748 Guidelines.

PM-30 is conducting on-site visits to strategic sites using an EVM RSAV format, based on the well-received PARS II and EVMS Road Shows from prior years. This Corrective Active Request free (CAR-free) approach is used to assist contractors and gauge the contractor's readiness to be successful in future EVMS reviews.

The visit to each site is running one to five days depending on how many different contractors are at a site. While some portions of the visit are conducted at the site level, the PM-30 team will meet with each contractor team individually, including the Project Manager, Project Controls staff, and Control Account Managers (CAMs), along with local DOE Project staff, to discuss specifics relating to a particular contractor's assessment results and questions.

The visits are prioritized based first on those contractors requiring EVMS certification, followed by those contractors in post-certification 'surveillance' mode. The primary focus is on 413.3B applicable sites in EM and NNSA. Additional contractors/sites will be accommodated by request.

If you have not been contacted by PM-30 to schedule this visit, please contact Mr. Melvin Frank (202-586-5519) Melvin.Frank@hq.doe.gov; or Susan Wood (202-586-8410) Susan.Wood@hq.doe.gov of PM-30.

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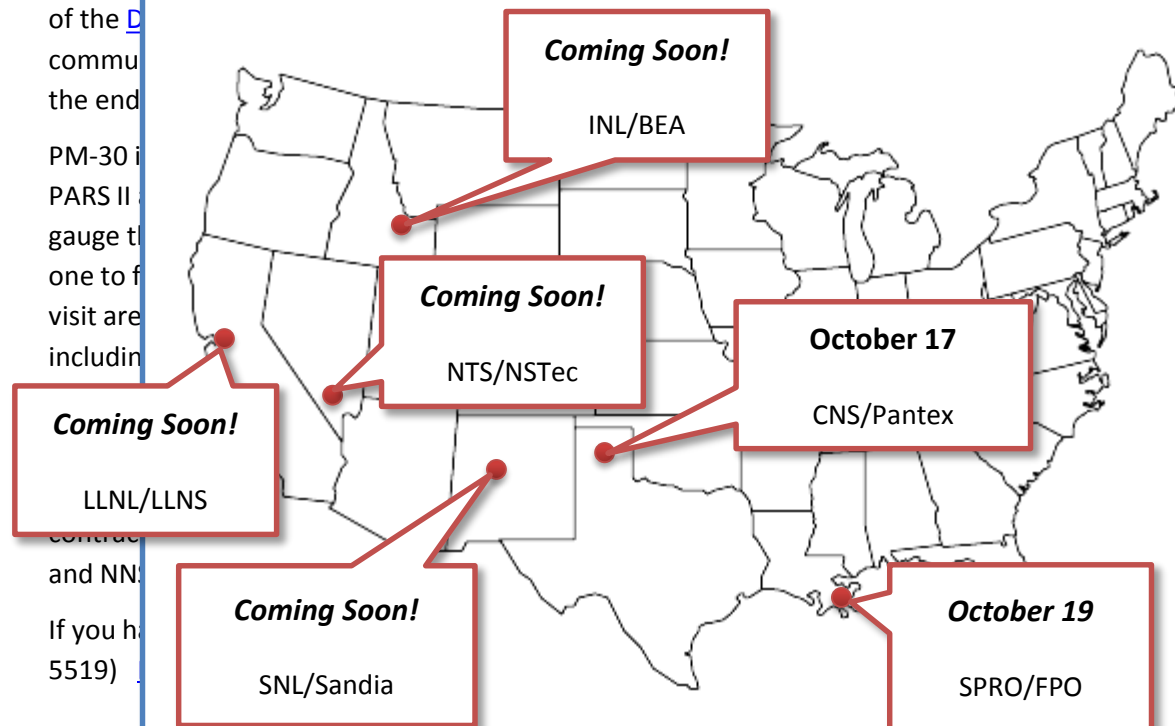
PM EVM Roadside Assists Coming Your Way

Melvin Frank, Office of Project Management Policy and Systems (PM-30)

Earned Value Management (EVM) is a project management tool that provides a common language for project management. PM-30 has been instrumental in the development of the EVM standard, and the open source EVM software, the open source EVM software, the open source EVM software. In September 2016, PM-30 will be the first of the DOE community to receive the end of the project management tool. PM-30 is the first of the PARS II project management tool, gauge the project management tool, one to five visit are including the project management tool.

Contract and NN. If you have any questions, please contact PM-30 at 5519).

Upcoming PM EVM Roadside Assist Visits



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Upcoming Training

FY17 Q1

On Demand

Full FY 2017
Training
Strategy*

* To print the FY 2017
Training Strategy, print
only pages 21-25 of this
document

Step 1: Click on a button
along the top to view all
training during that
timeframe

Step 2: Click on any course
to learn more

Classroom Training

Course Name
X days / XX CLPs

Date
Location

Online Training

Course Name
XX CLPs

Date
Location

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Full FY 2017
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FY 2017 Quarter 1 Classroom Training

Cost and Schedule
Estimation and
Analysis

5 Days / 40 CLPs

10/31 – 11/4
Lexington, KY PPO

Managing Contract
Changes

4 Days / 32 CLPs

October/November TBD
New Orleans, LA SPR

Capital Planning for
DOE O 413.3B

2 Days / 16 CLPs

11/29 – 11/30
HQ Classroom Pilot

FY 2017 Quarter 1 Desktop Training

Planning for Safety in
Project Management

28 CLPs

9/29 – 11/3
Adobe Connect

Facilitating Conflict
Resolution

24 CLPs

10/4 – 11/1
Adobe Connect

Negotiation Strategies
and Techniques

24 CLPs

11/8 – 12/13
Adobe Connect



Upcoming Training

Cost and Schedule Estimation and Analysis

[X](#)

PMCDP is offering an instructor-led delivery of the 5-day course, *Cost and Schedule Estimation and Analysis*, October 31-November 4, 2016 in Lexington, KY (PPO).

This course provides participants with a high-level overview of cost and schedule estimation techniques necessary for successful project management. Participants receive practical skills training on how to develop independent cost and schedule estimates and how such estimates factor into a project's baseline. The course teaches skills used across the project life cycle, but focuses on estimates developed in project planning and the early stages of project execution (preliminary design).

Topics include:

- Identifying cost and schedule estimates;
- Basic estimating methods;
- Group analysis techniques;
- Applying life-cycle costing techniques;
- Validating estimates;
- Determining critical path schedule for a project;
- Crashing and fast-tracking methods; and
- Relationship between budget authorization and budget outlay schedules, project estimates, and the project funding profile.

You will earn 40 continuous learning points for this course. This is a core course for the Level 2 PMCDP certification for Federal Project Directors and is available to all DOE employees.

**Register in CHRIS
CHRIS Code: 001044/0028**

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Upcoming Training

Managing Contract Changes

PMCDP is offering an instructor-led delivery of the 4-day course, *Managing Contract Changes*, tentatively scheduled for October/November 2016 in New Orleans, LA.

This course aims to better prepare DOE Contracting Officers (COs) and Federal Project Directors (FPDs) to manage project changes on complex construction projects through effective management of contract modifications and change orders.

Managing Contract Changes includes discussions of DOE's historical and current contracting environment, authorities for contract modifications, and the various contract provisions and legal doctrines that define and limit the ability for the Government to change contracts. Additionally, the course examines the doctrine of constructive change, potential differences between project management changes and contract changes, and the things DOE senior level contracting and program officials can do to improve the effectiveness of the change management process.

You will earn 32 continuous learning points for this course. This is a Core course for the Level 1 PMCDP certification for Federal Project Directors and is available to all DOE employees.

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Upcoming Training

Capital Planning for DOE O 413.3B

[X](#)

PMCDP is offering an instructor-led delivery of the 2-day course, *Capital Planning for DOE O 413.3B*, scheduled for November 29-30, 2016 to be piloted in DC.

In this course, participants review capital planning questions they should ask when a non-information technology capital asset project is in each phase of the project's acquisition. The course reviews the documents and reports from the budget formulation and acquisition planning processes that can be used to support the DOE's budget submissions to the Office of Management and Budget (OMB). This course tracks the critical decision deliverables, reports, cyclical budget data, and narratives in the context of a structured capital planning process and the critical decision model for capital asset projects.

You will earn 16 continuous learning points for this course. This is an elective course for the Level 1 PMCDP certification for Federal Project Directors and is available to all DOE employees.

**Register in CHRIS
CHRIS Code: 002152/0011**

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Upcoming Training

Planning for Safety in Project Management

X

PMCDP is offering a desktop delivery of the course, *Planning for Safety in Project Management*, starting September 29, 2016.

This course is designed to provide DOE Federal Project Directors with the knowledge needed to clearly define and carry out integrated safety management and quality management. Additionally, it provides participants with the necessary information to ensure that all DOE projects comply with DOE standards of safety. The main objective of this course is to prepare the participant to effectively apply safety management requirements throughout the project acquisition life cycle. Particular emphasis is given to the planning and design phases where application of a Failure Mode and Effects Analysis should identify potential hazards and mitigation strategies. Using a case study, this process examines nuclear, environmental, and worker safety issues in a representative project.

Webinars will be held Thursdays from 1:00 – 3:00 pm Eastern Standard Time

- September 29: Session #1
- October 6: Session #2
- October 13: No live session
- October 20: Session #3
- October 27: Session #4
- November 3: Exams due

You will earn 28 continuous learning points for this course. This is a core course for the Level 1 PMCDP certification for Federal Project Directors and is available to all DOE employees.

**Register in CHRIS
CHRIS Codes: 001035/0059**

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Upcoming Training

Facilitating Conflict Resolution

[X](#)

PMCDP is offering a desktop delivery of the course, *Facilitating Conflict Resolution*, October 4 – November 1, 2016.

This course covers a variety of topics specific to resolving conflicts in the workplace. Areas discussed include: recognizing potential conflict situations and neutralizing them before they escalate; using problem-solving and decision-making techniques to meet the needs of everyone affected; negotiating "win-win" solutions for all parties involved; and minimizing or resolving conflict in groups and between employees using appropriate interpersonal strategies. Participants take the Thomas-Kilmann® conflict mode assessment instrument (TKI) to reveal their preferred style of managing conflict, and learn the advantages and disadvantages of different styles. The course includes a significant emphasis on the use of facilitation techniques within the conflict resolution process.

Webinars will be held every Tuesday from 11:00 am - 12:30 pm EDT. The webinar schedule is as follows:

- Webinar 1- October 4
- Webinar 2- October 11
- Webinar 3- October 18
- Webinar 4- October 25
- Webinar 5- November 1

You will earn 24 continuous learning points for this course. This is an elective course for the Level 3 PMCDP certification for Federal Project Directors and is available to all DOE employees.

**Register in CHRIS
CHRIS Codes: 001558/0023**



Upcoming Training

Negotiation Strategies and Techniques

[X](#)

PMCDP is offering a desktop delivery of the course, *Negotiation Strategies and Techniques*, November 8 - December 13, 2016.

In this course, participants learn about collaborative and competitive negotiations, negotiation strategy and planning, negotiations within and between teams, identifying key stakeholder interests in negotiations, determining best alternatives to negotiated agreements, and effectively communicating during negotiations. Through reading assignments from Harvard Law School's prestigious Program on Negotiation and mini case studies customized for the Department of Energy, participants are introduced to methods to improve their performance in negotiating agreements. Participants then practice using learned strategies during the course.

Webinars will be held every Tuesday from 11:00 am - 12:30 pm EDT. The webinar schedule is as follows:

- Webinar 1- November 8
- Webinar 2- November 15
- Webinar 3- November 22
- Webinar 4- November 29
- Webinar 5- December 6
- Webinar 6- December 13

You will earn 24 continuous learning points for this course. This is an elective course for the Level 3 PMCDP certification for Federal Project Directors and is available to all DOE employees.

**Register in CHRIS
CHRIS Codes: 001047/0023**

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FY17 Q1

On Demand

Full FY 2017
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Strategy

On-Demand Online Training*

Environmental Laws
and Regulations

24 CLPs

On-Demand
OLC

Earned Value
Management Systems
(24/7)

24 CLPs

On-Demand
OLC

Project Management
Essentials

50 CLPs

On-Demand
OLC

**On-Demand courses are available at any time through DOE's Online Learning Center (OLC).*



Upcoming Training

X

Environmental Laws and Regulations

PMCDP hosts on the Online Learning Center (OLC) a Level II Elective Course titled *"Environmental Laws and Regulations."* This online course is intended to give Department of Energy employees an overview and basic working knowledge of pertinent environmental laws and regulations, and how those laws and regulations impact managing projects at DOE. The course identifies the resources to assist DOE staff and managers in the event they are asked to support or manage a project with potential environmental impacts. This course supports DOE employees and the Department in achieving environmental sustainability goals, including reducing energy use, enhancing pollution prevention, and water conservation.

Upon completion of the training, all participants will be able to identify the intent of the major Federal environmental laws, regulations, DOE Orders, Directives and guidance. Participants will also be able to list the detailed processes involved in the implementation of major environmental requirements by the Department of Energy.

This course is comprised of seven modules.

- DOE's Framework for Environmental Compliance
- All About Water
- All About Air
- All About Waste
- All About Clean Up
- Sustainability
- Cultural Considerations

Successful completion of any six modules is required to receive credit for the course. However, a seventh module can be completed for continuous learning points.

Registration is through the OLC

You will earn 24 continuous learning points for this course. This is an elective course for the Level II Federal Project Director certification and is available to all DOE employees.



Upcoming Training

Earned Value Management Systems (24/7)

PMCDP hosts on the Online Learning Center (OLC) the Level 1 Core Course titled "*Earned Value Management Systems (24/7)*." This online training is designed for newcomers to gain a solid foundation in earned value management systems (EVMS) or for earned value management (EVM) practitioners interested in enhancing their ability to effectively use performance data and keep up with the latest industry guidelines, government requirements, and EVMS issues. This course covers the five major categories in the EIA-748 Standard for Earned Value Management Systems including:

- Organization
- Planning, Scheduling, and Budgeting
- Accounting Considerations
- Analysis and Management Reports
- Revisions and Data Maintenance

Registration is through the OLC

You will earn 24 continuous learning points for this course. This is a core course for the Level I PMCDP certification for Federal Project Directors and is available to all DOE employees.



Upcoming Training

Project Management Essentials

PMCDP hosts on the Online Learning Center (OLC) the Level 1 Core Course titled “*Project Management Essentials*.” This online training is comprised of 15 individual lessons and introduces employees to a comprehensive set of project management principles. The primary source materials for this course are the Project Management Institute’s *Project Management Body of Knowledge*® (sometimes referred to as the PMBOK®), DOE Order 413.3B, *Program and Project Management for the Acquisition of Capital Assets*, and the associated guides supporting the Order. Other guides and manuals are referenced throughout the course.

Topics include:

- Project framework
- Project initiation including the risk planning process
- Project planning
- Project cost and schedule
- Project execution and procurement
- Project monitoring and controls
- Project closeout

Registration is through the OLC

You will earn 50 continuous learning points for this course, if you complete all 15 lessons. You can also take each lesson individually and earn continuous learning points for each lesson. This is a core course for the Level I PMCDP certification for Federal Project Directors and is available to all DOE employees.

[Click here to view the CLPs for each lesson](#)

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Upcoming Training

Project Management Essentials

Lesson	CLPs
Lesson 1: PM Framework	3
Lesson 2: Strategic Planning	2
Lesson 3: Project Initiation	2
Lesson 4: Acquisition Strategy	3
Lesson 5: Risk Planning (Part 1- Process Overview)	4
Lesson 5: Risk Planning (Part 2- Initial Risk Planning)	4
Lesson 5: Risk Planning (Part 3- Finalizing the Plan)	4
Lesson 6: Scope	3
Lesson 7: Quality	3
Lesson 8: Schedule	4
Lesson 9: Cost	3
Lesson 10: Project Execution	2
Lesson 11: Procurement	3
Lesson 12: Project Control	4
Lesson 13: Monitoring and Controlling Risk and Quality	2
Lesson 14: Communication and Leadership	2
Lesson 15: Transition/Closeout	2

DRAFT --- FY 2017 PMCDP Training Strategy --- DRAFT

Q1 FY 2017:

Course Title	Length/CLPS	Planned Delivery Timeframe	Location / Platform	Training Location Point of Contact
Planning for Safety in Project Management CHRIS Code: 001035/0059	28 CLPs	Sept 29-November 3, 2016	NA / Desktop delivery Thurs 1-3pm EDT	Sig Ceaser
Facilitating Conflict Resolution CHRIS Code: 001558/0023	24 CLPs	October 4- November 1, 2016	NA / Desktop delivery Tues 11am-12:30pm EDT	Sig Ceaser
Cost and Schedule Estimate and Analysis CHRIS Code: 001044/0028	5 Days / 40 CLPs	October 31- November 4, 2016	Classroom Lexington, KY PPO	Susan Sparks
Managing Contract Changes CHRIS Code: 002102	4 Days / 32 CLPs	October / November	Classroom New Orleans, LA SPR	
Negotiation Strategies and Techniques CHRIS Code: 001047/0023	24 CLPs	November 8- December 13, 2016	NA / Desktop delivery Tues 11am-12:30pm EST	Sig Ceaser
Capital Planning for DOE O 413.3B CHRIS Code: 002152/0011	2 Days / 16 CLPs	November 29-30, 2016	HQ Classroom Pilot	Ruby Giles

Q2 FY 2017:

Course Title	Length/CLPS	Planned Delivery Timeframe	Location / Platform	Training Location Point of Contact
Project Management Systems and Practices in DOE CHRIS Code:001024	60 CLPs	January	NA / Desktop delivery	
Project Execution and Readiness Reviews CHRIS Code: 001039	3 Days / 24 CLPs	January	HQ Classroom Pilot	

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Capital Planning for DOE O 413.3B CHRIS Code: 002152	16 CLPs	March	NA / Desktop delivery	
Leadership through Effective Communication CHRIS Code: 002366	3 Days / 24 CLPs	February	Classroom	
Acquisition Management for Technical Personnel CHRIS Code: 000145	4 Days / 32 CLPs (or less)	February	HQ Classroom Pilot	
Federal Budgeting Process in DOE CHRIS Code: 001034	4 Days / 32 CLPs	February	Classroom	
Advanced Earned Value Management CHRIS Code: 002689	3 Days / 24 CLPs	March	Classroom	
Managing Contract Changes CHRIS Code: 002102	4 Days / 32 CLPs	March	Classroom	
Real Property Asset Management CHRIS Code: 001183	3 days / 24 CLPs	TBD (after the revision to DOE Order 430.1B)	Classroom	

Q3 FY 2017:

Course Title	Length/CLPS	Planned Delivery Timeframe	Location / Platform	Training Location Point of Contact
Advanced Concepts in PM CHRIS Code: 001023	50 CLPs	April	NA / Desktop delivery	
Project Risk Analysis and Management CHRIS Code: 001033	3.5 Days / 28 CLPs	April	Classroom	
Strategic Planning CHRIS Code: 001043	3 Days / 24 CLPs	April	Classroom	



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Federal Budgeting Process in DOE CHRIS Code: 001034	4 Days / 32 CLPs	April	Classroom	
Project Management Simulation (or Equivalent) CHRIS Code: 001029	5 Days / 40 CLPs	April	Classroom	
Acquisition Management for Technical Personnel CHRIS Code: 000145	TBD 32 CLPs (or less)	June	Desktop	
Advanced Risk Management CHRIS Code: 001042	3.5 Days / 28 CLPs	May	Classroom	
Scope Management Baseline Development CHRIS Code: 001036	3 Days / 24 CLPs	May	Classroom	
LEED for New Construction and Existing Buildings CHRIS Code: 001936	2.5 Days / 20 CLPs	May	Classroom	
Project Execution and Readiness Reviews CHRIS Code: 001039	24CLPs	May	Desktop	
Systems Engineering CHRIS Code: 001049	3 Days / 24 CLPs	June	Classroom	
Executive Communications CHRIS Code: 001031	3 Days / 24 CLPs	June	Classroom	
Advanced Earned Value Management CHRIS Code: 001042	3 Days / 24 CLPs	June	Classroom	
Value Management CHRIS Code: 001037	3 Days / 24 CLPs	June	Classroom	
Planning for Safety in Project Management CHRIS Code: 001035	28 CLPs	June	Desktop	

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Labor Management CHRIS Code: 001038	3 Days / 24 CLPs	June	Classroom	
Managing Contract Changes CHRIS Code: 002102	4 Days / 32 CLPs	June	Classroom	

Q4 FY 2017:

Course Title	Length/CLPS	Planned Delivery Timeframe	Location / Platform	Training Location Point of Contact
Cost and Schedule Estimate and Analysis CHRIS Code: 001044	5 Days / 40 CLPs	July	Classroom	
Capital Planning for DOE O 413.3B CHRIS Code: 002152	16 CLPs	July	Desktop	
Leadership through Effective Communication CHRIS Code: 002366	3 Days / 24 CLPs	July	Classroom	
Federal Budgeting Process in DOE CHRIS Code: 001034	4 Days / 32 CLPs	July	Classroom	
Labor Management CHRIS Code: 001038	3 Days / 24 CLPs	August	Classroom	
Advanced Risk Management CHRIS Code: 001042	3.5 Days / 28 CLPs	August	Classroom	
Program Management and Portfolio Analysis CHRIS Code: 001025	5 Days / 40 CLPs	August	Classroom	
Executive Communications CHRIS Code: 001031	3 Days / 24 CLPs	August	Classroom	



DRAFT --- FY 2017 PMCDP Training Strategy --- DRAFT

Managing Contract Changes CHRIS Code: 002102	4 Days / 32 CLPs	September	Classroom	
Performance Based Management Contracting (or Equivalent) CHRIS Code: 001951	3 Days / 24 CLPs	September	Classroom	



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Recently Certified

The following certifications were issued in July.

FPD
Federal Project Director

FAC-COR
Contracting Officer's
Representative

*Click on each
certification to view
recipients*

Congratulations to all newly certified members!

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Recently Certified

The following certifications were issued in July.

Federal Project Directors

EM

- Ryan Beach- Level I
- Michael Rigas- Level I

*Click on each
certification to view
recipients*

Co

ers!

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The following certifications were issued in July.

Federal Acquisition Certification in Contracting Officer's Representative

EERE

- David Hardy- Level II
- Sara Paredes- Level II

EM-Carlsbad Office

- Daniel L Standiford- Level I

EM-CBC

- Matthew A Young- Level II

EM-ORP

- Ryan E Beach- Level II

EPSA

- Lametia Devane Browne- Level I

FE

- Patrick Koehler- Level I

IM

- Megan Eileen Ault- Level I

IN

- Paulette Gabourel- Level I

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Recently Certified

The following certifications were issued in July.

Federal Acquisition Certification in Contracting Officer's Representative

LM

- John Chinkhota- Level I

NETL

- David Maurice- Level I
- Patricia Rawls- Level I
- Peter Charles Balash- Level I
- Robin Ames- Level I

NNSA

- Mark Ferraiolo- Level II
- Bruce Rose- Level I

SRS

- Robert Meek- Level I

SWPA

- Bradley James Neubrand- Level II

WAPA

- Gerald Paulson- Level I
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Powerpedia and Past Editions

Learn more about Project Management and the PMCDP on energy.gov.

Find Project Management information at

<http://www.energy.gov/projectmanagement/office-project-management-oversight-assessments>

For the Project Management Career Development Program (PMCDP)

<http://www.energy.gov/projectmanagement/project-management-career-development-program>

Register NOW for PMCDP training in [CHRIS](#).



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If you would like to contribute an article to the Newsletter or have feedback or ideas you'd like to share, contact the Editor, Linda Ott.